

# THE GLOBAL LINE

*Serving the U.S. Army Field Support Command*

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*Rogers feted at White House ceremony*

## JMC Commander receives first star

Brig. Gen. James E. Rogers was honored Jan. 31 by his commanding general and area business leaders at a reception following a luncheon at Rock Island Arsenal.

The reception, held at the Rock Island Golf Club, occurred during a visit to the Arsenal by Gen. Benjamin S. Griffin, commanding general of the U.S. Army Materiel Command. Gen. Griffin spoke at a luncheon sponsored by the Rock



*Photo by Tony Lopez, EL Hamm*

**Brig. Gen. James E. Rogers and his wife, Reba.**

Island Arsenal Chapter of the Association of the US Army and the Iowa / Illinois Chapter of National Defense Industrial Association, and was among those who honored Brig. Gen. Rogers on the occasion of his promotion.

Brig. Gen. Rogers serves as commanding general of the U.S. Army Joint Munitions Command, which is headquartered on the Arsenal. JMC's mission is to manage the production, storage, issue, and demilitarization of conventional ammunition for all U.S. military services. The command's world-wide workforce is comprised of approximately 15 military personnel, 4,000 federal civilian employees, and 7,500 contractor employees. Of that total, about 550 work at JMC Headquarters on Rock Island Arsenal.

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## Maj. Gen. Johnson visits SWA

CAMP ARIFJAN, Kuwait -- The Commanding General and senior staff of the Army Field Support Command recently visited Army Field Support Brigade-Southwest Asia.

Maj. Gen. Jerome Johnson met with the Commanding General of the Coalition Forces Land Component, Lt. Gen. R. Steven Whitcomb, and was briefed on the Army Materiel Command Theater operations by Army Materiel Command (Forward) Commanding General Brig. Gen. Raymond Mason, commander, and Col. Charles Wilson, commander, AFSB-SWA.

AFSC senior staff included deputy to the commander Scott Welker and deputy commander Col. Carl Cartwright; Kathy Showalter, chief of logistics; and Dan Carlson, chief of public communications.

The senior staff was briefed and visited operations and the Humvee refurbishment center, the

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*U.S. Army Photos by Charles Sprague*

Commanding General of AFSC, Maj. Gen. Jerome Johnson, cuts the ribbon, starting operations for the AFSB Bn-Kuwait's new tire assembly repair program (TARP) with assistance from Battalion Commander Lt. Col. Lawrence Fuller.

## On the Record: Maj. Gen. Jerome Johnson, CG AFSC

America, and especially its sons and daughters in uniform, are looking for big things from us in 2006. The work we do, from building bullets and bombs to feeding and housing the troops is vital to the successful defense of our nation.

We have challenges aplenty – and many more will develop in the year ahead. That's where you fit in: Your skill and dedication will enable us to succeed, no matter what the mission.

From my viewpoint, *what* we do and *why* we do it are somewhat like body and spirit. Without one, the other is useless and empty, a robot without character or a hope with no solution. Our skills enable us to do things; our dedication gives us a reason.

Out there on an Afghan mountainside, or in an Iraqi village, a Soldier is counting on us. He or she probably doesn't even know we exist – and if we do it right, they don't need to give us a thought. So, in a sense, we are most successful when we are invisible to the troops we support.

Think about it: Do you know or care which factory worker installed the transmission in your car? Not likely... But, nevertheless, you are counting on that



person to know their work and care enough to do it well. That's where we are in the Big Army Picture – largely anonymous, but bearing great responsibility.

What we do matters in ways and places we cannot always see or even imagine. That makes *why* we do it equally essential – and inseparable. I take it as a given that you know what to do. You run spreadsheets, turn wrenches or lathes, administer contracts, provide child care and on and on. You're all experts on what you do. Therefore, I can focus my energy on why we do what we do.

Maybe you've heard it said that a leader's job is 99 percent inspiration. I believe that's true.

And with each passing year and increased responsibility, I have found that leading is mostly about enabling good people to do good work. It seems obvious on the face of things: don't good people always do good work? Depends. Are the systems responsive? Are the materials available in the right quantities at the right time and place? Do staff elements work effectively toward a common goal? Is leadership smoothing the path toward success?

We all have a ready answer when asked what we do. What do you say when asked *why* you do what you do? Let me suggest a response to that question: Because it makes a positive contribution to the American way of life. Sound too grand, too pie in the sky? Not really. We *are* making a difference. Every single one of us has a role and a reason to do what we do. And it all adds up to perpetuating the freedoms generations of Americans have earned through sacrifice. What we do may resemble what takes place in the civil sector and the global marketplace. After all, there are millions of manufacturing workers, engineers and managers out there,

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### THE GLOBAL LINE

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# MFSC called to active duty



Photos by Tony Lopez, EL Hamm

**Left: Members of the Multifunctional Support Command pose for a unit photo in Bettendorf, Iowa. Right: AFSC Command Sergeant Major Clyde Yarborough addresses the troops during a mobilization meeting for unit members and their families.**

A group of 27 Soldiers from the Multifunctional Support Command deployed to Kuwait, Afghanistan and Iraq from Rock Island Arsenal Jan. 7.

The MFSC is an Army Reserve unit attached to the Army Field Support Command and provides logistics and military planning support when activated. The MFSC Soldiers will spend the next 12 to 18 months executing the AFSC mission in support of the Global War on Terrorism.

The Soldiers and their family members gathered from across nine states at The Lodge in Bettendorf Jan. 3, for briefings on benefits and resources available to them during their overseas assignment.

Tiffany Dunaway, wife of MFSC Maj. Frank

Dunaway, said the presentations were good for family members.

"I think today is very important," she said. "Frank told me a little about this stuff, but coming here, I've really gotten a lot of good information I would not have gotten otherwise."

Topics covered were Tricare, Army OneSource, Red Cross services, financial readiness and planning and other important issues like family readiness group activities, child care resources and counseling services.

**— Nikki St. Amant, AFSC  
Public Communications**

## Record

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toiling away. What distinguishes us is *why* we do it. It's not for profit, rarely for glory or fame. But no work is more important or valuable to a peace-loving nation dedicated to liberty than our service to the Army and the nation.

I find it useful to put a face to big ideas like liberty, dedication and service to the nation. You may find it helps, too. Next time you go into a staff meeting, picture a Soldier waiting in a chow line in Baghdad, or on the ground inspecting his up-armored

Humvee. Find a focus. Use it to define why you do what you do. Make it a reason to get better, more efficient and productive. Come to think of it, having a focus other than yourself defines service.

This year will be grueling as we support an Army on the battlefield, serving a nation at war. Join me in resolving to make 2006 a year in which we combine skill and dedication, mindful that *why* we do *what* we do makes all the difference.

Photo



# AFSB-FE LARs to train signal units

Throughout the Army, Signal Battalions at echelons above corps (EAC) are transforming into Integrated Theater Signal Battalions (ITSB). As they transform, the signal Soldiers must cope with many changes.

Adapting to these changes can be stressful for the Soldiers who operate and maintain this new equipment. However, there are some things that never change for Soldiers as units transform.

The chain of command provides Soldiers with leadership, resources and support, as well as a vision for the road ahead. Additionally, NCOs are the backbone of the unit. The NCOs take care of the Soldiers, mentor them and train them for success.

Soldiers also have another group of professionals they can depend on as a unit transforms: Logistics Assistance Representative (LARs).

LARs are Department of the Army civilians who serve in emergency essential positions at posts, camps and stations army-wide. They provide the warfighter with technical and logistical assistance, and sustainment training in support of the Army's equipment and weapons systems.

In Korea, LARs are assigned to the Field Support Brigade-Far East (AFSB-FE), commanded by Col. William Gibson. The AFSB-FE headquarters is located at Camp Henry, and the LARs are assigned to installations throughout



*Photo provided by AFSB-FE*

**CECOM LARs Raymond Rowe and Jeff Geiling provide sustainment training for signal Soldiers.**

Korea.

LARs are an important resource for the warfighter during transformation because they are subject matter experts on the Army's tactical equipment. For example, as EAC Signal units in Korea transform into ITSBs, U.S. Army Communications and Electronics Command (CECOM) LARs assist with equipment training. They provide sustainment training on existing systems as well as training on new equipment fielded to support the unit's transformed mission.

Recently, one of the EAC signal battalions conducted a Network University (NET U) training event that focused on the transformation mission. The NET U involved the unit's equipment operator/maintainers, as well as many of the company-grade officers. During this event, the operator/maintainers received training from the unit NCOs and the officers received training from the CECOM LARs.

The LARs provided a group of 10 officers with training on the tactical communications systems assigned to the unit. These sys-

tems included the Long-Haul Transmission (LHT) Communications Systems, as well as the Tactical Switching Systems, and the Command, Control, Communications, & Computers Integrated Data Packages (C4IDP). The ITSB will use this equipment to provide the warfighter with services that are similar to commercial communications services.

For example, most businesses in the United States rely on the local telephone company to provide phone service, and they rely on a local internet provider for e-mail services. During a field training exercise or a deployment, the ITSB provides these services to the warfighter.

These services provide the warfighter with secure tactical phone service, as well as access to the Secure Internet Protocol Router Network (SIPRNET), and the Non-secure Internet Protocol Router Network (NIPRNET). These tactical systems also provide a Secure Tactical Video Tele Conference (VTC) capability.

These services enable battle-field commanders to receive timely intelligence updates, and to exercise command and control. For this reason, it is essential for ITSB Platoon Leaders to develop a thorough understanding of the equipment capabilities.

During the NET U classes, LARs provided an overview of each communications system, and a thorough description of equipment capabilities. Additionally, this group of officers received an

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## Tooele partners in new demil technology

**TOOELE, Utah** -- Tooele Army Depot, Joint Munitions Command, Defense Ammunition Center (DAC), General Atomics, and Tyndall Air Force Base, recently completed the initial portion of a treatability study that will hopefully lead to revolutionary new technology in the conventional ammunition demilitarization arena.

The technology consists of destroying cartridge-actuated devices (CAD) and propellant-actuated devices (PAD) using a non-thermal demil process called base hydrolysis. CADs and PADs are small explosive items used to shear the anchor bolts of aircraft ejection seats and propel the ejection seats away from the aircraft. Tooele has the equivalent of 50 igloos of CADs and PADs currently in storage. It is critical to Tooele's storage posture



*U.S. Army Photo by Kathy Anderson*

**Left: The hydrolysis machine. Right: James Elliott, business development manager, General Atomics, Brig. Gen. James E. Rogers, commander, Joint Munitions Command, and Col. Anne L. Davis, commander, Tooele Army Depot, cut the ribbon at a Nov. 22, ceremony for the facility.**

that an efficient, cost-effective method for disposal be developed.

The hydrolysis process consists of placing the CADs and PADs in a caustic sodium hydroxide (NaOH) solution that dissolves the aluminum casing, exposing the explosives and rendering the explosives inert.

Brig. Gen. James E. Rogers, commander, Joint Munitions Command; Col. Anne L. Davis,

commander, Tooele Army Depot; and James Elliott, Business Development Manager, General Atomics, participated in the ribbon cutting ceremony for the facility on Nov. 22. Also attending the ceremony were Jim Wheeler, DAC; Terry Hackett and Debbie Carsten, JMC.

**-- Kathy Anderson, Tooele Public Affairs**

## School children celebrate GI's kindness



Students from the Heiderscheid Elementary School pose with their Hershey chocolate bars outside the school. The candy bars are used as a remembrance of American Soldiers giving them to children upon liberating the village of Heiderscheid, Luxembourg. Standing with the students are AFSBn-Luxembourg Soldiers: Sgt. 1st Class Robert Vigil and Chief Warrant Officer Chris Acreman who distributed chocolate to the children.

## AFSB-FE supporting Korean Air Force

The Army Field Support Brigade-Far East's customers are not just limited to Army warfighters. The F15K program is an example.

The program is one of many that the logistics and supply division supports in theater. Every month trained logistics couriers travel to Osan Air Base, South Korea, to receive classified avionics parts arriving at the air base before being transported to Republic of Korea Air Force.

The program is a result of a memorandum of agreement that logistics signed with Boeing Co. earlier this year. Boeing is providing 40 F15K fighter aircraft to Korean Air Force over the next five years.

The F15K project is a derivative of the U.S. Air Force F15E. Boeing required the services of logistics

and supply to transport highly sensitive and classified parts worth millions of dollars. Logistics and supply also validate the transfer of the parts to the Korean Air Force. Boeing then reimburses the division for all direct labor and transportation costs incurred to support this project.

Logistics and supply division began delivery of avionics parts to the Korean Air Force last September. The next month, Boeing delivered the first two F15Ks from St. Louis to the Korean Air Force where the aircraft were featured in the country's national airshow held just south of Seoul.

-- Marlu Villarosa, AFSB-Far East

## IAAAP runner up for environmental award

The Iowa Army Ammunition Plant (IAAAP) has been recognized as 1<sup>st</sup> Runner-up in the Fiscal Year 2005 Secretary of the Army Environmental Awards competition in the Pollution Prevention category for Industrial Installations, announced in December 2005.

The IAAAP entry was nominated for the prestigious Secretary of the Army's Environmental Award competition by the Army's Joint Munitions Command, located in Rock Island, Ill. The pollution prevention program at IAAAP has implemented innovative technology to prevent pollution and maintains a noteworthy award-winning pollution prevention program. An Environmental Management System (EMS) conforming to International Organization for Standardization 14001 achieved ISO 14001 registration via a third party audit in December 2005.

The Environmental Management System incorporates significant pollution prevention goals with measurable targets.

Award-winning pollution prevention activities at IAAAP have been recognized twice by EPA Region 7 in the last five years, in 2001 and again in 2005. The Line 2 paint system received an EPA Region VII Pollution Prevention Environmental Excellence Award in 2001 and an Iowa Governor's Waste Reduction Award. The recycling program, including the recycling of fly ash initiated in 2004, received recognition in 2005 by being awarded an EPA Region VII Pollution Prevention Award for Environmental Excellence in the Community Pollution Prevention Category. The Des Moines County Solid Waste Commission has recognized the success of the recycling program by selecting the IAAAP as a pollution prevention award winner in each of the past six years.

-- Leon Baxtor, Iowa Army Ammunition Plant

## Visit *Continued from page 1*

Aviation Classification Repair Activity Depot and were given a windshield tour of new AMC construction sites and Army prepositioned stock on the installation.

Johnson also kicked off operations of the newly constructed Tank Automotive and Armament Command's (TACOM) National Tire Center with a ribbon cutting ceremony and tour of the site by

Lt. Col. Lawrence Fuller, commander of the Army Field Support Battalion-Kuwait.

The tire assembly repair program (TARP) has the ability to produce up to 3,000 tires per month, determined by theater requirements, and is able to produce 42 different tire assemblies for the Army's tactical wheeled vehicle fleet.

-- Chuck Sprague, AFSB-SWA Public Affairs



# King's message remains alive



*Photo by Tony Lopez, EL Hamm*

**Col. Barrye L. Price, Deputy Assistant Chief of Staff, G1, AMC, speaks to the AFSC audience during a celebration of Dr. Martin Luther King Jr.'s life and achievements.**

In a conference room filled with people of every race and cultural background, Dr. Martin Luther King Jr.'s hope for a better America remains alive.

That's the message sent by Col. Barrye L. Price, during the "A Martin Luther King, Jr. Presentation" held on the Rock Island Arsenal Jan. 20.

The theme for this year's Army Field Support Command event was "Remember! Celebrate! Act! A Day On, Not A Day Off."

Price, who holds a doctorate degree in history, serves as Deputy Assistant Chief of Staff, G1, for the Army Materiel Command in Fort Belvoir, Va.

"Dr. King was a voice of the voiceless, a prolific writer, confronter of the status quo 'Jim Crow' laws. Many held him as a champion for the cause of racial equality in the South. Today, I propose two things. I want to speak about the man behind the legend. I would like to speak of a giant who only stood 5 foot, 6 inches. I want to emphasize the King who lived

according to the Army's warrior ethos: He always placed the mission first; he never accepted defeat; he never quit; he never left a fallen comrade behind.

"Secondly and more importantly, I hope to talk about King's role in American history vice African-American history."

Price spoke of a young King noticing his world being made up of two versions: black and white/haves and have nots. King lived in a middle-class African American home located on a hill in Atlanta, away from poverty but not from racism.

"Knowledge, once coupled with truth, opened the world to him," he said.

King had the same thoughts, joys, fears, and general emotions as any other man, Price said.

"His home was bombed. He was arrested. At times, he wanted to quit. He was human," he said.

King realized his greatest strength came from within and through his faith during his darkest hours such as his prison time in Birmingham, Ala.

"Probably his greatest civil rights victory was the Birmingham campaign," he said. "During his prison stay, he wrote his famous letter from the Birmingham Jail aimed at answering clergymen's questioning the reason for the struggle. This is where King said, 'Injustice anywhere is an attack on justice everywhere.'"

Price spoke on how King and other civil rights leaders held non-violence workshops and that King, in fighting for poverty-stricken residents in Chicago, moved his family into a housing project for six months.

Price concluded his thoughts on King, by reflecting on the leader and his life.

"Let us remember that one man can make a difference," he said. "Dr. King received 20 honorary doctorate degrees and he was also arrested over 30 times."

Upon completing his remembrance of King, Price participated in a question and answer session with audience members. One member asked what King would have to say concerning race relations and poverty if still alive today.

"He would be pleased with the progress we have made on many fronts, but he would also be disappointed at some of the leadership. Overall, I believe

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## Promotion *Continued from page 1*

When he took command of JMC on Sept. 15, 2005, Brig. Gen. Rogers held the rank of colonel. The post of JMC commander is normally held by a general officer.

Brig. Gen. Rogers' formal promotion ceremony took place Jan. 24 at the White House in Washington, D.C. At the ceremony, President George W. Bush and the general's wife, Reba, pinned his new one-star insignia. Members of Brig. Gen. Rogers' family, including his four children and his brother, U.S. Rep. Mike Rogers, who represents Michigan's 8th Congressional District in the Congress, were present at the White House event.

"It was an honor to get promoted," Rogers said following the reception, "and it is an honor to continue to serve."

"That was a once-in-a-lifetime event," Rogers said of the White House ceremony. "I think my Mom said it best when she told me, 'This is the best thing that has happened to me in my life.' That alone made it worthwhile. It was an honor to be promoted by him (President Bush)."

-- AFSC Public communications



U.S. Army Photo by Darryl Howlett, AFSC Public Communications

Maj. Gen. Jerome Johnson, right, congratulates Brig. Gen. James E. Rogers, center, as Mrs. Doris Johnson, hugs Mrs. Reba Rogers, during a reception held in Rogers' honor.

## Training *Continued from page 4*

introduction to tactical network planning and implementation.

CECOM LARs are planning to develop a series of follow-on training events. On a weekly basis, the LARs will provide the company-grade officers with hands-on training, as well as classroom training.

As LARs provide this training

on a regular basis, a bond develops between the LARs and the platoon leaders. As these officers learn the technical aspects of the communications systems they also learn that the LARs are team-players who will always be there for the unit. When the unit goes to the field, the LARs accompany the unit to

provide technical assistance and sustainment training. And in time of hostilities, the LARs deploy with the unit and continue to be a part of the team.

-- Army Field Support  
Brigade-Far East Public Affairs

## King *Continued from page 7*

he would have been pleased with the direction of the country, knowing we could still improve," he said. "That's what's great about America. It continues to be the great social experiment."

In his concluding remarks, the host, AFSC Commanding General Maj. Gen. Jerome Johnson, said King served as a beacon of light for the world.

"Dr. King is one of a long line of very inspirational people throughout our world's history," he said.

"You need people like Dr. King to affect people's heart."

After the event, Johnson presented Price with a plaque and AFSC commander's coin.

AFSC will celebrate Black History Month featuring several events.

-- Darryl Howlett, AFSC  
Public Communications